

BÓ YÌ
博 弈

tōu

liáng

偷 梁

huàn

zhù

換 柱

Secretly swap the beams and
pillars.

CHARACTER CARD · 偷

tōu *to steal, secretly*

偷

tōu

to steal, secretly

11 strokes

BÓYÌ 博弈 · Think Like a Chinese Strategist

Free to share. Please keep the BÓYÌ 博弈 credit.

Stroke data: Make Me a Hanzi (github.com/skishore/makemeahanzi), derived from Arphic Technology fonts under the Arphic Public License, via Hanzi Writer data.

BÓYÌ 博弈 · Free character card · 1

BÓYÌ 博弈 · Week 25 · 02

CHARACTER CARD · 梁

liáng *beam*

A large, bold calligraphic character '梁' (liáng) is centered within a square frame. The character is written in black ink with a slight shadow effect. A vertical dashed line runs through the center of the character, and a horizontal dashed line runs across the middle, dividing the character into four quadrants. The top part of the character is a '丷' (shāng) radical, and the bottom part is a '木' (mù) radical.

liáng

beam

11 strokes

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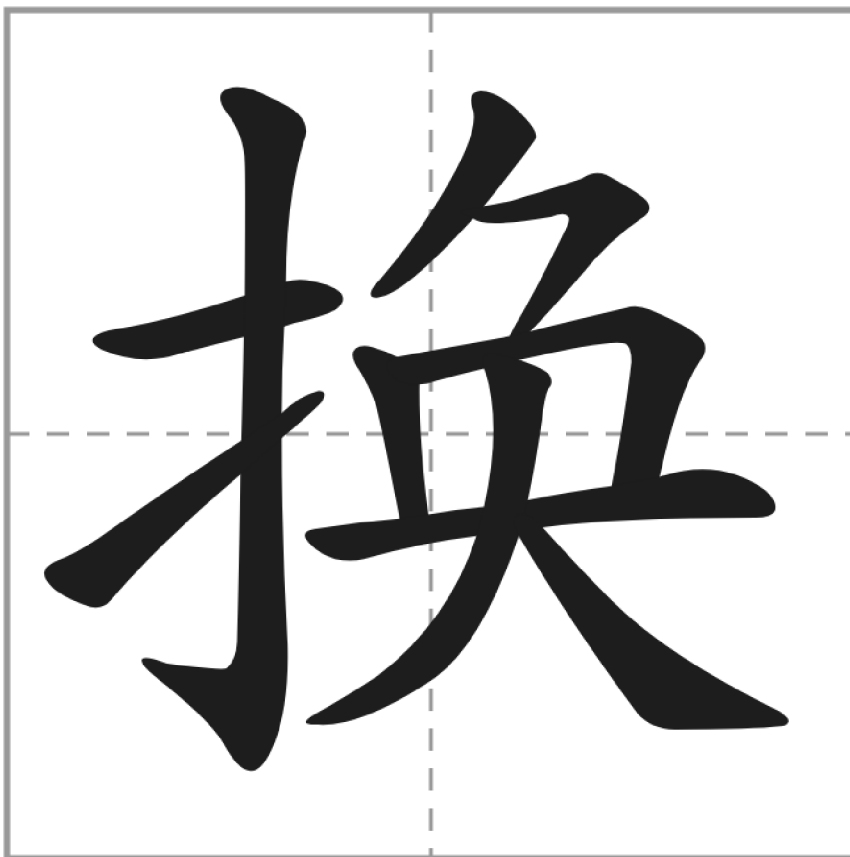
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BÓYÌ 博弈 · Free character card · 2

BÓYÌ 博弈 · Week 25 · 03

CHARACTER CARD · 换

huàn *to swap*



huàn

to swap

10 strokes

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BÓYÌ 博弈 · Free character card · 3

BÓYÌ 博弈 · Week 25 · 04

CHARACTER CARD · 柱

zhù *pillar*



zhù

pillar

9 strokes

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BÓYÌ 博弈 · Free character card · 4

BÓYÌ 博弈 · Week 25 · 05

Practice · 偷梁换柱 tōu liáng huàn zhù

Trace the first row, then write the whole phrase four times. Say it out loud each time.

tōu	liáng	huàn	zhù
偷	梁	换	柱

偷梁换柱 · Secretly swap the beams and pillars.

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BÓYÌ 博弈 · Free practice · 1

① 字面意思 · LITERAL MEANING

第 25 计 · 偷梁换柱

Secretly swap the beams and pillars.

《三十六计》原文

频更其阵，抽其劲旅，待其自败，而后乘之，曳其轮也。

Keep changing their ranks. Quietly pull out their best troops. Wait until they fall apart on their own, then step in, as if dragging back the wheel.

古代那一行 · THEN

扣信

信封好了，留在掌玺官手里

The sealed letter stays with the keeper of the seals.



保密

死讯压住，一切照常

The death is kept secret; everything runs as usual.



换信

另写一封，盖的是真印

A new letter, sealed with the real seal.

② 背后道理 + ③ 今天怎么用

外面照旧，换的是里面

*Everything outside looks normal; the swap is inside.***对象****人们查外面，被换的在里面***People check the outside. The change was inside.*

今天怎么用 · NOW

换一页**最后一小时，换掉第七页***In the last hour, page seven is replaced.***读摘要****公司律师只读过摘要***The company lawyer read only a summary.***自己审****让自己的律师逐页读***Have your own lawyer read every page.***中国人的解法****自己的律师，逐页读最终版***Have your own lawyer read the final version, page by page.*

结论 · THE TAKEAWAY

三个习惯，保护你

Three habits keep you safe.

外表一样，页已被换

Same cover, different page.

核原件 · VERIFY

逐页读，当面确认

逐页读／当面确认／要求延期

Read the final version page by page, confirm in person, and ask for more time.

↓ VS ↓

只看外面 · SKIM

只读摘要，只回邮件

读摘要／回同封邮件／今晚签

Read a summary, reply to the same email, and sign tonight.

核对原件

外表一样，页已被换。核对原件。

Same cover, different page. Verify the original.

BÓYÌ 博弈

Same cover, different page.
Verify the original.

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Week 25 Journal